

ABB LTD, ZURICH, SWITZERLAND, OCTOBER 27, 2016

Continued margin growth in tough markets 2016 Q3 results

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Important notices

This presentation includes forward-looking information and statements including statements concerning the outlook for our businesses. These statements are based on current expectations, estimates and projections about the factors that may affect our future performance, including global economic conditions, and the economic conditions of the regions and industries that are major markets for ABB Ltd. These expectations, estimates and projections are generally identifiable by statements containing words such as "expects," "believes," "estimates," "targets," "plans," "outlook" or similar expressions.

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- costs associated with compliance activities
- market acceptance of new products and services
- changes in governmental regulations and currency exchange rates, and
- such other factors as may be discussed from time to time in ABB Ltd's filings with the U.S. Securities and Exchange Commission, including its Annual Reports on Form 20-F.

Although ABB Ltd believes that its expectations reflected in any such forward-looking statement are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved.

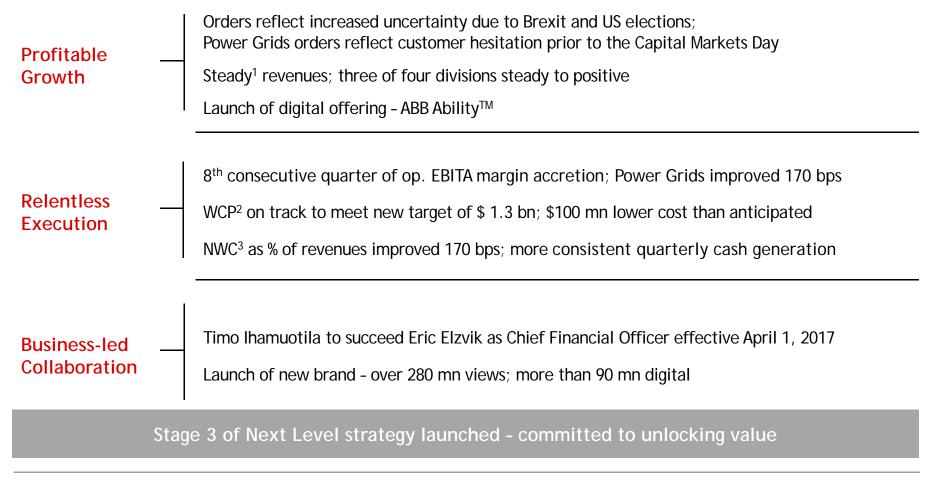
This presentation contains non-GAAP measures of performance. Definitions of these measures and reconciliations between these measures and their US GAAP counterparts can be found in the 'Supplemental reconciliations and definitions' section of "Financial Information" under "Quarterly results and annual reports" on our website at <u>www.abb.com/investorrelations</u>

Q3 2016: Continued margin growth in tough markets

Orders	Base orders	Revenues
\$7.5 bn	\$6.7 bn	\$8.3 bn
-13% ¹	-6% ¹	0%1
Operational EBITA margin	Operational EPS	Cash flow from operating activities
12.6 %	\$0.32	\$1.1 bn
+10 bps	steady ²	-8%



Q3 2016: Continued margin growth in tough markets

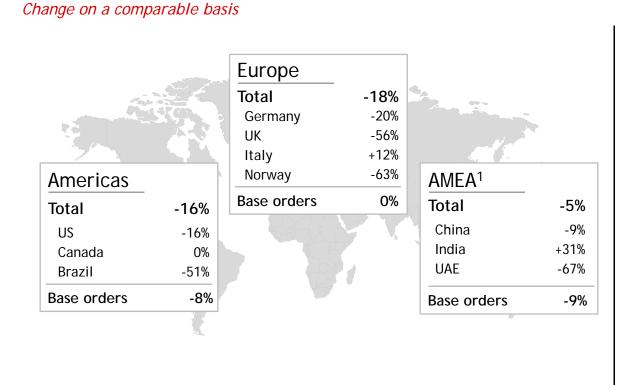




Q3 2016: Increased uncertainties

Brexit and the US election with additional dampening effect

2016 Q3 total order growth by region



2016 Q3 base order growth²

Change on a comparable basis

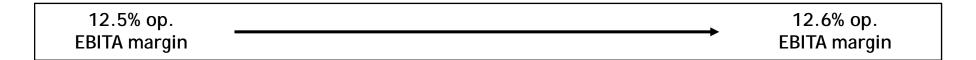
Brazil	-33%
Canada	-16%
China	-3%
Germany	+3%
India	-3%
Italy	+2%
Norway	-36%
Saudi Arabia	-46%
South Korea	+4%
Spain	-6%
Sweden	+3%
UK	-20%
US	-6%



Q3 2016: Performance by division Key figures

ABB Group	Electrification Products	Discrete Automation and Motion	Process Automation	Power Grids
7.5	2.2	2.1	1.2	2.4
-13%	-4%	-4%	-21%	-21%
8.3	2.3	2.2	1.5	2.6
0%	0%	0%	- 7%	+1%
12.6%	17.8%	14.1%	12.2%	9.5%
+10 bps	+40 bps	-70 bps	+150 bps	+170 bps
	7.5 -13% 8.3 0% 12.6%	ABB Group Products 7.5 2.2 -13% -4% 8.3 2.3 0% 0% 12.6% 17.8%	ABB Group Electrification Products Automation and Motion 7.5 2.2 2.1 -13% -4% -4% 8.3 2.3 2.2 0% 0% 0% 12.6% 17.8% 14.1%	ABB Group Electrification Products Automation and Motion Process Automation 7.5 2.2 2.1 1.2 -13% -4% -21% 8.3 2.3 2.2 1.5 0% 0% -7% 12.6% 17.8% 14.1% 12.2%

Q3 2016: Operational EBITA margin up 10 bps



Operational EBITA bridge Q3 2015 to Q3 2016, \$ mn

1,081	+107	-41	+29	-63	-52	-15	1,046
Op. EBITA Q3 2015	Net savings	Net volume	Project margins	Mix	Other	Forex	Op. EBITA Q3 2016

Q3 2016: Updated White Collar Productivity program costs

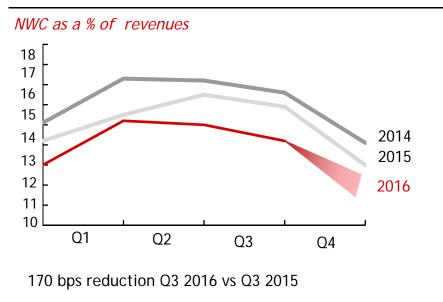
30% increased target with \$100 mn less combined cost

\$ mn	Original target	New target	2015	2016	2017	2018
Gross savings (run rate end of 2017)	1,000	1,300				
Gross savings (incremental y-o-y)			~25	>550	450	300

\$ mn	Original guidance	New guidance	2015	2016	2017
Total Cost	1,200- 1,250	1,100- 1,150	420	450	~230
Restructuring and related expenses	850-900	~630	370	250	~10
Program implementation	350	470	50	200	220

Q3 2016: Working capital program yielding results

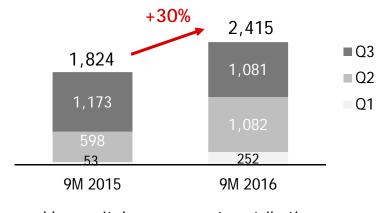
Net Working Capital reduction



Sustainable value chain optimization

A solid, consistent cash generator

Cash flow from operating activities, \$ mn



Strong working capital management contributions Focus on consistent cash generation through the year

Enhanced cash culture drives NWC reduction and consistent cash generation

Next Level Stage 3 - committed to unlocking value Four actions



Delivering attractive shareholder returns supported by planned share buy-back of \$3 bn¹

ABB names Timo Ihamuotila as Chief Financial Officer

Appointment effective April 1, 2017

Timo Ihamuotila joins ABB as CFO from Nokia

Extensive experience in communications, software & services industries, active portfolio management and operational performance improvement

Deep understanding in corporate transformation and digital business models

Succeeds Eric Elzvik in an orderly transition process, thorough hand over in Q2'17



Quantum leap in digital as cornerstone of Next Level Stage 3: after creating the Chief Digital Officer role, new CFO key to transforming ABB as leader in digital industries



Q3 2016 summary and outlook

Q3 results Outlook Operational EBITA margin increased to 12.6% Mixed short-term picture WCP on track to \$1.3 bn savings; expected total Modest growth and increased uncertainties in cost reduced by \$100 mn Europe e.g. Brexit; slower growth in China; continued market growth in US Net Income \$568 million; basic earnings per share +2% Base orders -6%¹; reflect Q3 uncertainty Oil price effects to continue **Revenues steady** Long-term demand outlook remains positive -Cash flow from operating activities reflects more growth drivers in place for utility, industry, consistent quarterly cash generation transport & infrastructure Timo Ihamuotila to succeed Eric Elzvik as CFO effective April 1, 2017

Launch of Stage 3 of Next Level strategy - committed to unlocking value





Key figures Q3 2016

	Q3 2016	Q3 2015		Change	
<i>\$ mn unless otherwise indicated</i>			\$	Local currency	Comparable
Orders	7,533	8,767	-14%	-13%	-13%
Order backlog (end September)	24,554	25,371	-3%	-3%	-2%
Revenues	8,255	8,519	-3%	-2%	0%
Operational EBITA	1,046	1,081	-3%	-2%	
as % of operational revenues	12.6%	12.5%	+0.1 pts.		
Income from operations	878	882	0%		
as % of revenues	10.6%	10.4%	+0.2 pts		
Net income	568	577	-2%		
Basic earnings per share (\$)	0.27	0.26	+2%		
Cash flow from operating activities	1,081	1,173	-8%		

Key figures first nine months 2016

	9M 2016	9M 2015	Change		
<i>\$ mn unless otherwise indicated</i>			\$	Local currency	Comparable
Orders	25,102	28,167	-11%	-8%	-8%
Order backlog (end September)	24,554	25,371	-3%	-3%	-2%
Revenues	24,835	26,239	-5%	-2%	-1%
Operational EBITA	3,095	3,088	0%	+3%	
as % of operational revenues	12.4%	11.8%	+0.6 pts.		
Income from operations	2,309	2,702	-15%		
as % of revenues	9.3%	10.3%	-1.0 pts		
Net income	1,474	1,729	-15%		
Basic earnings per share (\$)	0.68	0.77	-12%		
Cash flow from operating activities	2,415	1,824	+32%		

Order backlog by division

	Q3 2016	Q3 2015	Change	
Order backlog (end September) \$ mn			\$	Comparable
Electrification Products	3,093	3,038	+2%	+3%
Discrete Automation and Motion	4,458	4,601	-3%	-2%
Process Automation	5,675	6,322	-10%	-11%
Power Grids	13,063	13,117	0%	+2%
Corporate and Other (incl. Inter-division eliminations)	-1,735	-1,707		
Total Group	24,554	25,371	-3%	-2%

Third party base orders by division

Q3 2016	Q3 2015	% Change
		Comparable
2,095	2,173	-1%
1,899	1,983	-3%
1,128	1,316	-13%
1,588	1,782	-9%
17	18	
6,727	7,272	-6%
	2,095 1,899 1,128 1,588 17	2,095 2,173 1,899 1,983 1,128 1,316 1,588 1,782 17 18

Cash flow from operating activities by division

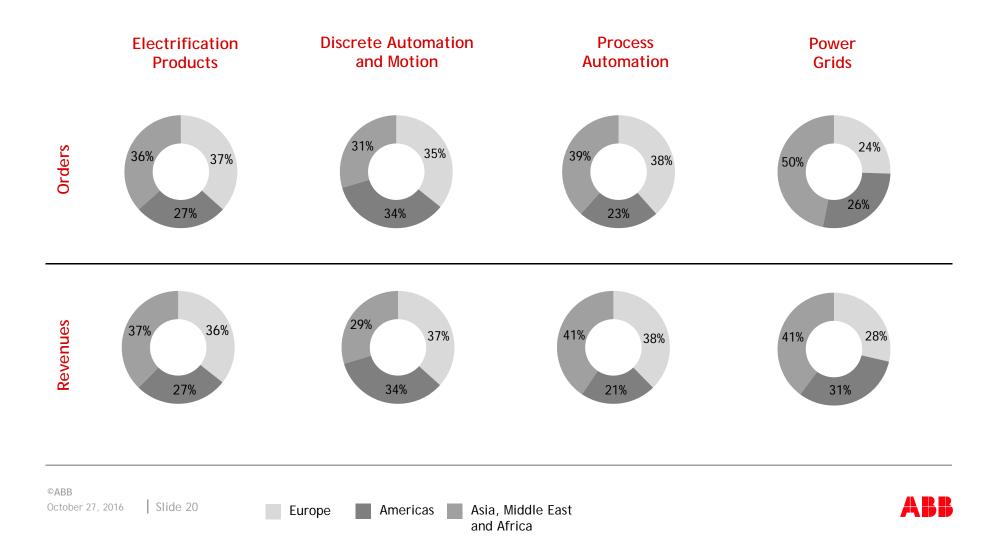
	Q3 2016	Q3 2015	% Change
<i>Cash flow from operating activities \$ mn</i>			
Electrification Products	373	372	0%
Discrete Automation and Motion	322	386	-17%
Process Automation	234	197	+19%
Power Grids	189	189	0%
Corporate and Other	-37	29	
Total Group	1,081	1,173	-8%

Operational EPS analysis

	Q3 2016		Q3 2015		
mn \$, except per share data in \$		EPS		EPS	Δ^{7}
Net income (attributable to ABB)	568	0.27	577	0.26	+2%
Operational adjustments:					
Acquisition-related amortization	70		74		
Restructuring and restructuring- related expenses (including WCP implementation costs)	39		59		
Gains and losses on sale of businesses, acquisition- related expenses and certain non-operational items	35		-6		
FX / commodity timing differences in income from operations	24		72		
Tax on operational adjustments ²	-53		-57		
Operational net income / Operational EPS	683	0.32	719	0.32	0% ³

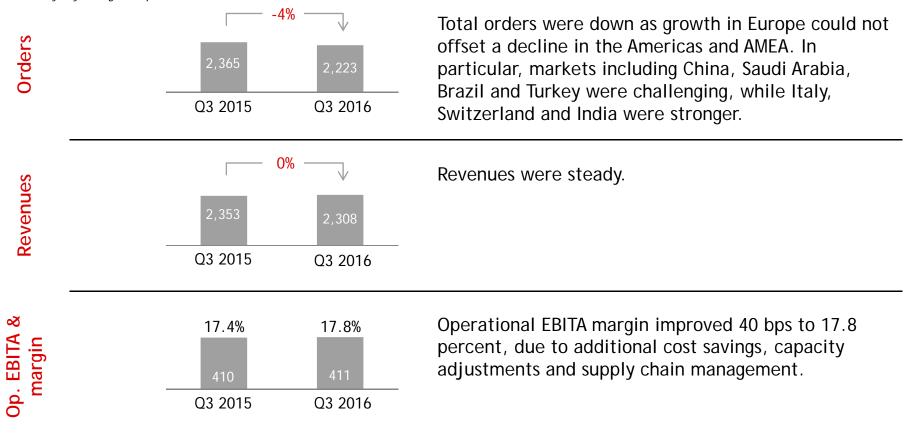
¹Calculated on earnings per share before rounding; ²Tax amount is computed by applying the Adjusted Group effective tax rate to the operational adjustments, except for gains and losses from sale of businesses for which the actual provision for taxes resulting from the gain or loss has been computed; ³Operational EPS growth rate is in constant currency (2014 foreign exchange rates)

Regional share of total orders and revenues by division Q3 2016



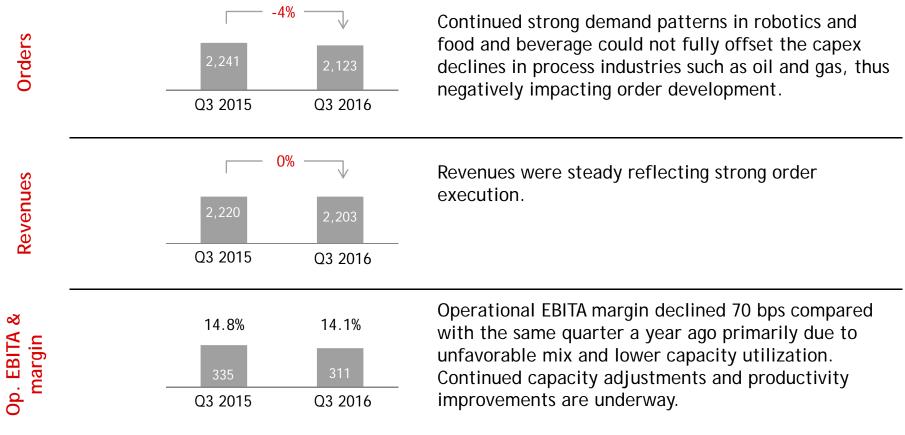
Electrification Products Q3 2016

In \$ mn, y-o-y change comparable



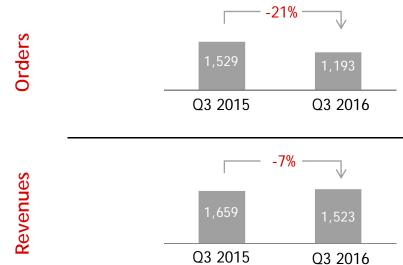
Discrete Automation & Motion Q3 2016

In \$ mn, y-o-y change comparable



Process Automation

In \$ mn, y-o-y change comparable



10.7%

Q3 2015

12.2%

Q3 2016

Total orders were 21 percent lower as reduced capital expenditure and cautious discretionary spending in process industries continued to impact large as well as base orders.

Revenues declined 7 percent as steady demand for specialty vessels could not compensate for declines in such segments as mining and oil & gas.

Operational EBITA margin increased 150 bps to 12.2 percent due to successful project execution and implemented cost out and productivity measures.

Op. EBITA &

margin



Power Grids

In \$ mn, y-o-y change comparable Total orders were lower compared with the same -21% quarter a year ago primarily due to the timing of Orders large order awards 3.082 Lower base orders reflect sluggishness in some markets such as the US, Saudi Arabia and Brazil while Q3 2015 Q3 2016 Europe remained supportive. +1% Revenues were slightly higher due to steady execution Revenues of a healthy order backlog. 2,791 2,636 Q3 2015 Q3 2016 Operational EBITA was up 170 bps to 9.5 percent. Op. EBITA & 7.8% 9.5% margin Solid performance driven by sustained project execution, improved productivity and continued cost savings. Q3 2015 Q3 2016



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